



SYMBIOSIS COLLEGE OF ARTS AND COMMERCE

An Empowered Autonomous College | Under Savitribai Phule Pune University

Reaccredited 'A+' with 3.51 CGPA For Third Cycle By NAAC | College with Potential for Excellence

Programme Specific Outcomes (PSO's) and Course Outcomes (CO's)

Programme: M.Com.

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| S. No. | On Completing M. Com. a student will be able to: |
| PSO 1 | Demonstrate proficiency in adopting a holistic perspective on development and crafting solutions that foster synergy among environmental sustainability, social well-being, and economic profitability. |
| PSO 2 | Exhibit advanced leadership competence, collaborative teamwork, and communication skills essential for effective business decision-making. |
| PSO 3 | Utilize and evaluate data and information to make informed decisions, form strategies and employ problem-solving methods relevant to management trends and issues. |
| PSO 4 | Undertake independent research. |
| PSO 5 | Adopt interdisciplinary approach to problem solving |
| PSO 6 | Leverage technology to enhance and optimize learning experiences across various educational contexts. |



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| 2 | M.Com. (BTM) | 1 | 70380C22 | Introduction to cloud and Big data |
| 3 | M.Com. (BTM) | 1 | 70280C22 | Building Global Brands in Digital Age |
| 4 | M.Com. (BTM) | 1 | 70180C22 | Innovation and Disruption Management |
| 5 | M.Com. (SDB) | 1 | 70181C22 | Rethinking Business: Today and Tomorrow |
| 6 | M.Com.. (SDB) | 1 | 70281C22 | New Paradigms in Marketing |
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| M.Com. Semester 1 | | | |
|---------------------|---|---------------------------|---|
| Course Title | Business Networking | No. of Credits: 04 | |
| Course Code | 70001C22 | | |
| S. No. | On Completing Business Networking student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | Applying the concept of Networking and Negotiation in national and international Business | PSO 2 | AP |
| CO 2 | Analyzing the tactics of negotiation | PSO2 | An |
| CO 3 | Evaluating use of negotiations in merger and Acquisition | PSO 2 | E |
| CO 4 | Creating an approach to manage difficult negotiations | PSO 2, 3 | C |
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| | | | |
| Course Title | Introduction to cloud and Big data | No. of Credits:04 | |
| Course Code | 70380C22 | | |
| S.No. | On Completing Introduction to cloud and Big data student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | Explain the basics of Big Data, Cloud and Fintech | PSO 3 | U |
| CO 2 | Describe and list basic statistical tools used in Big Data | PSO 3 | An, Ap |
| CO 3 | Apply Big data in various industries and management functions | PSO 6 | Ap |
| CO 4 | Building an interactive dashboard using PowerBi | PSO 6 | C |



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| Course Title | Building Global Brands in Digital Age | No. of Credits:04 | |
|---------------------|--|---------------------------|---|
| Course Code | 70280C22 | | |
| S.No. | On Completing Building Global Brands in Digital Age student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | Describe the main concepts and tools for managing Global brands over time, geographic areas, and market segments. | PSO 3 | U |
| CO 2 | Making students aware of various strategies and its application while entering the global market. | PSO 3, PSO 1 | R |
| CO 3 | Examine corporate brand cases in real-life setting by articulating the context of and the rationale for the application. | PSO 3 | An & Ap |
| CO 4 | Determine the factors responsible for creating brand equity and loyalty | PSO 3 | E |
| CO 5 | Describe the main concepts and tools for managing Global brands over time, geographic areas, and market segments. | PSO 3 | U |
| | | | |
| Course Title | Innovation and Disruption Management | No. of Credits: 04 | |
| Course Code | 70180C22 | | |
| S.No. | On Completing Innovation and Disruption Management student will be able to: | PSOs Addressed | Cognitive Levels R,U, Ap, An, E,C |
| CO 1 | To appraise innovation and disruption. | PSO1 | U |
| CO 2 | To interpret innovation at firm level. | PSO1 | An |



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| CO 3 | To evaluate strategies relating to innovation,diffusion, and adoption | PSO3 | An |
| CO 4 | To evaluate different business models | PSO6 | E |
| CO 5 | To identify entrepreneurial opportunities and create suitable business model for its implementation. | PSO 1 | C |



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|---------------------|--|--------------------------|--|
| Course Title | Rethinking Business Today and Tomorrow | No. of Credits:04 | |
| Course Code | 70181C22 | | |
| S.No. | On Completing Rethinking Business Today and Tomorrow student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An, E, C |
| CO 1 | To appraise development against sustainable development | PSO1 | Ap |
| CO 2 | To integrate SDG's into existing business. | PSO 1, 2 | AN, E |
| CO 3 | To create sustainable business opportunities from SCG's. | PSO 1 | C |



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|---------------------|---|---------------------------|--|
| Course Title | New Paradigms in Marketing | No. of Credits: 04 | |
| Course Code | 70281C22 | | |
| S.No. | On Completing New Paradigms in Marketing student will be able to: | PSOs Addressed | Cognitive Levels R,U, Ap, An, E,C |
| CO 1 | Applying marketing principles to understand customers' expectations about environmental and social impacts and environmentally friendly product strategies. | PSO 1 , PSO 3 | Ap |
| CO 2 | Critically analyse current realities, opportunities, and structural issues in sustainability across a range of organizations. | PSO 3 | An |



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| CO 3 | Design sustainability-centric product and service offerings around identified and tangible market needs. | PSO 1 | C |
| CO 4 | Develop an end-of-life product strategy and integrate this strategy into the preliminary product development stage. | PSO 1, 4 | C |
| CO 5 | Demonstrate and apply sustainable solutions for the developing world including BOP markets. | PSO 1 | U & Ap |

Operations and Supply Chain Management

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|---------------------|---|------------------------|--|
| Course Title | Operations and Supply Chain Management | No. of Credits: | 04 |
| Course Code | 70381C22 | | |
| S.No. | On Completing Operations and Supply Chain Management- student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An, E, C |
| CO 1 | Enlist components of sustainable Operations and Supply Chain Management. | PSO 1 | U |
| CO 2 | Identify the key metrics and process to transform to sustainable Supply Chain. | PSO 3 | U, R |
| CO 3 | Analyze the social and environmental aspects in Operations and Supply Chain. | PSO 1 | An |
| CO 4 | Acquire the knowledge about the business operating in circular economy. | PSO 1 | An, E |
| CO 5 | Develop the sustainable business model. | PSO 1 | C |

M.Com. Semester 2

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|---------------------|---|------------------------|--|
| Course Title | Fintech | No. of Credits: | 04 |
| Course Code | 80001C23 | | |
| S.No. | On Completing Fintech student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An, E, C |
| CO 1 | Explore FinTech - Transformation of Financial Services through financial technologies | PSO 1 | U |
| CO 2 | Appraise how new technologies are disrupting the financial services industry | PSO 3 | An |



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| CO 3 | Technology creating impact via AI, Deep learning, Block chain Technology, Cloud and Open API's | PSO 3 | E |
| CO 4 | Competitive Landscape of FinTech Startups in Payments, Lending, Banking, Capital Markets & Insurance | PSO 3 | E |
| CO 5 | FinTech adoption acceleration due to Covid | PSO5 | An , E |



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|---------------------|---|-------------------------|--|
| Course Title | Digital Transformation and Business Strategy | No of Credits:04 | |
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| Course Code | 80480C22 | | |
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| S.No. | On Completing Digital Transformation and Business Strategy student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
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| CO 1 | Gain basic knowledge and skills to recognize the contributions of technology to business needs situations/scenarios. | PSO 6 | U |
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| CO 2 | Identify key drivers of technology's impact on the business ecosystem. | PSO 6 | U & An |
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| CO 3 | Demonstrate an integrated awareness of how to lead in the digital age, or in the knowledge era. | PSO 3 | U |
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| CO 4 | Implement more collaborative decision-making approaches that empower others, bridging across generations, geographies, and functions. | PSO 2 | Ap |
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| CO 5 | Able to evaluate the role and feasibility of digital business models and strategy based upon the company's position in a competitive space. | PSO 3 | An & E |
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| Course Title | Digital Governance | No. of Credits: 04 | |
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| Course Code | 80580C22 | | |
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| S.No. | On Completing Digital Governance student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
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| CO 1 | Describe the basic concepts and importance of Digital Governance in an organisation | PSO 6 | R, U, Ap |
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| CO 2 | Express to identify team members and getthem organized and working towards shared goals. | PSO 2 | R, U, Ap, An |
| CO 3 | Define the concept of Digital Strategy, Digital Policy and Digital Standards | PSO 3 | R, U, Ap |
| CO 4 | Explain an organization’s culture influencesits digital governance framework | PSO 2 | R, U, Ap |
| CO 5 | Enumerate corporate governance dynamicsimpacts on digital governance framework. | PSO 3 | R, U, Ap |



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| Course Title | Business Leadership and Change Management | No. of Credits: 04 | |
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| Course Code | 80680C22 | | |
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| S.No. | On Completing Business Leadership and Change Management student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
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| CO 1 | To apply leadership in their own lives | PSO 2 | Ap |
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| CO 2 | To associate the importance of working with others and receiving cooperation at workplace | PSO 2 | Ap, E |
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| CO 3 | To appraise leadership in digital age | PSO 2 | An |
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| CO 4 | To collaborate as team member | PSO 2 | E |
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| CO 5 | To facilitate build teams and appraise diversity | PSO 2 | C |
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| Course Title | Luxury fashion, Lifestyle & Sustainability | No. of Credits: 04 | |
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| Course Code | 80481C22 | | |
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| S.No. | On Completing Luxury fashion, Lifestyle & Sustainability student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
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| CO 1 | Enhance awareness and understanding of world-leading innovative sustainable fashionpractices. | PSO 1 | U |
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|------|--|----------|--------|
| CO 2 | Acquire knowledge related to sustainability developments within luxury fashion production and consumption. | PSO 1, 3 | U |
| CO 3 | Motivate and inspire learners to contribute, through their areas of action, in building more coherent, harmonious, and sustainable societies. | PSO 1, 2 | Ap |
| CO 4 | Gain an up-to-date overview of how luxury fashion and lifestyle brands are responding to global issues, and explore how they will continue to evolve in the future | PSO 3 | U & R |
| CO 5 | Critically analyze, restructure and design sustainable business models in order to help companies achieve long-term stakeholders value. | PSO 3 | An & C |



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|---------------------|--|---------------------------|--|
| Course Title | Governance and Change Management for Sustainability | No. of Credits: 04 | |
| Course Code | 80581C22 | | |
| S.No. | On Completing student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An, E, C |
| CO 1 | Evaluate the power of change agent in the sustainability domain | PSO 1 | U, E |
| CO 2 | Discuss the advanced knowledge and understanding of change management at the level of the firm | PSO 1, 2 | E |
| CO 3 | Identify the drivers, barriers to change, and strategies to overcome the barriers in a sustainability context within the firm. | PSO 3, 2 | U, R, E |
| CO 4 | Assess the role of stakeholder management in sustainable governance. | PSO 1, | An |
| CO 5 | Evaluate the power of change agent in the sustainability domain | PSO 1 | U, E |



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|---------------------|--|---------------------------|--|
| Course Title | Co-creating workplaces for Future | No. of Credits: 04 | |
| Course Code | 80681C22 | | |



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| S.No. | On Completing Co-creating workplaces for Future student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
|-------|--|----------------|---------------------------------------|
| CO 1 | To identify factors that are driving changes atworkplaces | PSO 1 | U, Ap |
| CO 2 | To appraise SDG 8 and challenges related toit | PSO 1 | AP |
| CO 3 | To co-relate between income, workplace, and wellbeing | PSO 3 | AP, E |
| CO 4 | To critically view the different workplaces inthe world in context to decent workplace | PSO 3 | E |
| CO 5 | To create a business case for sustainable workplace through an assignment | PSO 3, 4 | C |

M.Com. Semester 3

| Course Title | Managing Business Crisis | No. of Credits:04 | |
|---------------------|--|--------------------------|---------------------------------------|
| Course code | 90001C22 | | |
| S.No. | On Completing Managing BusinessCrisis student will be able to: | PSOs | CognitiveLevels R, U, Ap, An, E, C |
| CO 1 | Comprehend the factors responsible for business crisis occurrence | PSO 1 | U, Ap |
| CO 2 | Identify and analyze the risks within the organization that can lead to crisis | PSO 2 | U, An |
| CO 3 | Prepare and implement crisis managementplan | PSO 3 | C |
| CO 4 | Understand the significance and create thebusiness continuity plan | PSO 4 | C |
| CO 5 | Comprehend the factors responsible for business crisis occurrence | PSO 1 | U, Ap |
| Course Title | Insight into Social and Interdisciplinaryresearch | No. of Credits:04 | |
| Course code | 90282C22 | | |



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| S.No. | On Completing Insight into Social and Interdisciplinary research student will be able to: | PSO | Cognitive Levels R, U, Ap, An, E, C |
|-------|--|--------------|--|
| CO 1 | To describe and differentiate between Interdisciplinary studies, Multidisciplinary studies and Transdisciplinary studies | PSO 5 | U, E |
| CO 2 | To appraise different disciplines and find interconnectedness. | PSO 1 | Ap |
| CO 3 | To critique, discriminate, estimate and evaluate different disciplines. | PSO 5 | An |
| CO 4 | To devise research problems across different disciplines | PSO 4, PSO 5 | C |
| CO 5 | To able to conduct interdisciplinary and social research | PSO 4, PSO 5 | An, C |



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|---------------------|--|--------------------------|--|
| Course Title | Working with Data: Research Methodology | No. of Credits:04 | |
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|--------------------|-----------------|--|--|
| Course code | 90182C22 | | |
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| S.No. | On Completing Working with Data: Research Methodology student will be able to: | PSOs | Cognitive Levels R,U, Ap, An, E,C |
|-------|---|--------------|--------------------------------------|
| CO 1 | Describe the meaning and importance of research in business decision-making. | PSO 1, 2 | U, Ap |
| CO 2 | Use subject knowledge to select relevant research topic and formulate the research problem | PSO 4 | Ap, C |
| CO 3 | Collect, process, analyze, interpret data and communicate the research study outcomes properly. | PSO 4, PSO 6 | Ap, An, E |



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| Course Title | Dynamics of E-Retailing | No. of Credits: 04 | |
| Course Code | 90780C22 | | |



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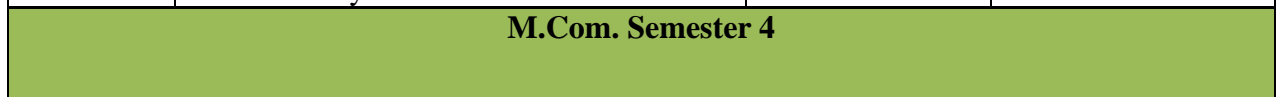
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| S.No. | On Completing Dynamics of E-Retailing student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
|-------|--|----------------|---------------------------------------|
| CO 1 | To develop an understanding of the concept, process, models of e-retailing. | PSO 3 | R, U, Ap |
| CO 2 | To be able to explain the marketing mix and strategies and its applications in various formats in modern retailing. | PSO 3 | R, U, Ap, An |
| CO 3 | To examine the changing role of intermediaries, changing nature of supply chain, payment systems and promotion in the online retailing | PSO 3 | R, U, Ap, An |
| CO 4 | To Enumerate regarding customer relationship management in E-Retailing. | PSO 3 | R, U, Ap |
| CO 5 | To apply the concepts and the knowledge developed across E retail scenario. | PSO 3 | R, U, Ap |



| Course Title: | Social Accounting and Auditing | No. of Credits:04 | |
|----------------------|--|--------------------------|---------------------------------------|
| Course Code | 90781C22 | | |
| S.No. | On Completing student will be able to: | PSOs Addressed | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | To enumerate the evolving concepts of Sustainability in Business, Accounting, Auditing and Finance. | PSO 1 | U, Ap |
| CO 2 | To enumerate the Global Practices of Sustainable Business and compare it with present practices undertaken in India. | PSO 1 | An, E |
| CO 3 | To apply the concepts of sustainability in Accounting and Auditing | PSO 1, 3 | An, E |
| CO 4 | To appraise the Reporting Framework, Sustainability Standards | PSO 1 | E |
| CO 5 | To apply the measuring techniques of measuring the Sustainability | PSO 1 | E |



M.Com. Semester 4



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| Course Title: | Investment and Portfolio Management | No. of Credits:04 | |
| Course Code | 00001C22 | | |
| S.No. | On Completing Investment and Portfolio Management student will be able to: | PSOs | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | Discuss and distinguish between Capital market and Money market and the different instruments used in these respective markets | PSO 3 | U, Ap |
| CO 2 | Calculate Time value of money, differentiate between real and nominal interest rates and describe bonds and bond yields | PSO 3 | R, U ,An |
| CO 3 | Appraise the concept of derivatives, futures, options, call and put options | PSO 3 | Ap |
| CO 4 | Evaluate market efficiency | PSO 3 | E |
| CO 5 | Construct a portfolio for themselves | PSO 2 | C |
| | | | |
| Course Title | Academic Writing | No. of Credits:04 | |
| Course Code | 00382C22 | | |
| S.No. | On Completing Academic Writing student will be able to: | PSOs | Cognitive Levels R, U, Ap, An,E, C |
| CO 1 | Understand the basics of philosophy of science and ethics, research integrity, and publication ethics. | PSO 4 | U |
| CO 2 | Ascertain research misconduct and predatory publications. | PSO 4 | U, An, E |
| CO 3 | Comprehend Indexing and citation databases, open access publications, and research metrics | PSO 4 | U, Ap, An, E |
| CO 4 | Apply plagiarism tools and softwares for a valid and ethical research report. | PSO 4, PSO 6 | U, Ap, An, E, C |